

Office of the

BOARD OF SELECTMEN

272 Main Street

Townsend, Massachusetts 01469

Sue Lisio, Chairman Andrew J. Sheehan,

Town Administrator

Colin McNabb, Vice-Chairman

Carolyn Smart, Clerk

Office

(978) 597-1701

Fax

(978) 597-1719

AGENDA DECEMBER 2, 2014, 6:00 P.M. SELECTMEN'S CHAMBERS, TOWN HALL 272 MAIN STREET, TOWNSEND, MA

I **PRELIMINARIES**

- 1.1 Call the meeting to order and roll call.
- 1.2 Pledge of Allegiance
- Announce that the meeting is being tape recorded. 1.3
- 1.4 Chairman's Additions or Deletions:
- 1.5 Town Administrator updates and reports. Votes may be taken.
- 1.6 Board of Selectmen announcements, updates, and reports. Votes may be taken.
- 1.7 Approval of meeting minutes: November 18, 2014. Votes may be taken.

II APPOINTMENTS AND HEARINGS

- 2.1 Green Communities Annual Report: Land Use Coordinator Karen Chapman will be present to discuss the Green Communities Annual Report and request the Board's approval. Votes may be taken.
- 2.2 North Middlesex Regional High School permitting and inspections: Building Commissioner Richard Hanks will present a proposal for the process of permitting, inspections, and fees for the High School building project. Votes may be taken.

III **MEETING BUSINESS**

- 3.1 Kinder-Morgan Northeast Direct Pipeline: Project Update. Votes may be taken.
- Route 119 sidewalk: continuation of discussion and review of engineering cost estimates from Highway 3.2 Superintendent Ed Kukkula. Votes may be taken.
- Authorize deficit spending for snow and ice pursuant to G. L. c. 44, s. 31D. Votes may be taken. 3.3
- Special Town Meeting: Review and discuss articles for Special Town Meeting on December 3, 2014. 3.4 Votes may be taken.
- 3.5 Review Board of Selectmen policy: Policy #2-05 Sick Time Donation. Votes may be taken.
- 3.6 Review guidance document for vacation accruals. Votes may be taken.
- 3.7 Update on capital borrowing; bond anticipation note to be signed on 12/9/14. Votes may be taken.
- 3.8 Review request for One Day Special Liquor License for Terri Roy of Townsend VFW Post 6538, 491A Main Street for a Holiday Family Party on December 20, 2014 from 7-11PM. Votes may be taken.
- 3.9 Continue review and discussion of goals. Votes may be taken.

IV APPOINTMENTS OF PERSONNEL/OFFICIALS:

- 4.1 Council on Aging: Review the request of the Council on Aging to hire Donna Fenton as the Volunteer Coordinator. Votes may be taken.
- 4.2 Energy Committee: Review the request of the Energy Committee to appoint Kathleen Thompson to the Energy Committee to serve until June 30, 2016. Votes may be taken.

\mathbf{V} WORK SESSION

5.1 Review and sign payroll and bills payable warrants. Votes may be taken.



Office of the BOARD OF SELECTMEN

272 Main Street Townsend, Massachusetts 01469 1.7

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ax (978) 597-1719

MINUTES NOVEMBER 18, 2014, 7:00 P.M. SELECTMEN'S CHAMBERS, TOWN HALL 272 MAIN STREET, TOWNSEND, MA

I PRELIMINARIES

- 1.1 At 7:02PM the Chairman called the meeting to order and roll call showed Sue Lisio, Chairman (SL), Colin McNabb, Vice-Chairman (CM), and Carolyn Smart, Clerk (CS) present.
- 1.2 Pledge of Allegiance: The Board observed the Pledge of Allegiance.
- 1.3 SL announced that the meeting is being tape recorded.
- 1.4 Chairman's Additions or Deletions: Items 3.7 and 3.8 were added to the agenda.
- 1.5 Board of Selectmen announcements, updates, and reports.
 - SL said she has heard from a number of people that the meetings are being viewed as a free for all and it reflects poorly on the Board. In order to restore order and decorum she reminded all participants to go through the chairman.
 - CS read an announcement about the VFW Visit Santa Claus Program.
 - CS asked if it is true that the Town Accountant only plans to work for two years and asked if the Town will be responsible for her entire pension. AS said the Town's pension obligation is limited to the time she works here.
 - CS asked about repairs to an ambulance. AS reported that the ambulance was involved in an accident several months ago and an insurance claim was received.
 - CS asked about revenue. AS reported that he is waiting for a revenue report from the Accountant through October.
 - CS asked about permitting and inspections for the High School building project. AS reported that he met with Building Commissioner Richard Hanks who will be coming to the BOS meeting on December 2, 2014.
 - CM asked if members would be willing to meet at 6PM. All members were in agreement.
- 1.6 Town Administrator updates and reports. AS reported:
 - The Devens Household Hazardous Products Collection Center will be open on December 3 and 6. The center is closed in January and February so these are the last two dates until March.
 - AS reported that students from Nashoba Tech are making good progress on the handicap ramp at the West Townsend Reading Room.
 - AS reported that MassWildlife delivered a check in the amount of \$44,800 for the purchase of the Clement Property off South Row Road. He acknowledged the hard work of Leslie Gabrilska in unraveling the title issues and completing this transaction.
 - AS reminded viewers of the upcoming Special Town Meeting on December 3, 2014.

- AS said he will be contacting the chairmen of the Finance Committee and Board of Selectmen as well as pertinent staff to schedule a meeting to arrive at a revenue estimate for FY16.
- AS asked the Board to meet on December 9, 2014 for the annual tax classification hearing. Because Special Town Meeting is so late the Assessors are reluctant to wait until the 12/16/14 meeting. All were in agreement.
- AS acknowledged the recent departure of Town Accountant Kim Fales and the resignation of Deputy Police Chief David Profit, both of whom are finishing up work this month. He thanked them both for their years of service and valuable contributions to the Town.
- 1.7 Approval of meeting minutes: November 4, 2014. CS Moved to approve the minutes of November 4, 204. CM seconded. Unanimous.

II APPOINTMENTS AND HEARINGS

- 2.1 7:05 Bicycle Safety Certificates: Police Chief Erving M. Marshal, Jr., will be present to award safety certificates. Police Chief Marshall discussed the history and benefits of the bike safety program and had the Board members draw four winners.
- 2.2 Townsend Ashby Youth Soccer Association (TAYSA) to discuss the renewal of the lease of Squannacook Meadows and general operation of the fields. Joe Simao (JS), President of TAYSA and other TAYSA board members and representatives were present to discuss the use of the fields at Squannacook Meadows and request a five year extension of the lease. CM asked about use by others. JS acknowledged that others can use the fields when they are not in use by TAYSA and said that it is their preference to be notified in advance. He said there have been several acts of vandalism on the fields in recent months and that led them to put up a gate. The gate is a temporary gate until a permanent gate can be fabricated and installed. Jennifer Pettit (JP) of the Conservation Commission said the Commission should also be notified when the fields will be in use so users can be educated about the rare species on the property. JS said TAYSA will be adding more boulders to make it harder for vehicles to get on the fields. The discussion also involved efforts to keep snowmobiles off the property. CS asked why they want the extension now when the lease goes until 2016. JS said they want the assurance that they will have a home; if they have to leave in 2016 they need time to find a new home. Further discussion ensued. CS moved that the Board of Selectmen issue written consent to extend the lease until June 30, 2021 in accordance with section 2 of the lease. CM seconded. Unanimous.
- 7:30 Cable Television Advisory Committee (CTAC): The Committee will be present to discuss the renewal of the cable franchise agreement with Comcast. The Cable Television Advisory Committee was present to discuss the new franchise agreement for Comcast. Stan Dillis (SD) and Steve Cloutier (SC) spoke for the Committee. SD reported that Comcast has agreed to service all of the currently unserved areas, including around Vinton Pond, New Fitchburg Road, and Old City Road. The cost of the expansion will be paid for by a \$0.41/household surcharge on customer bills. He said the majority of the surcharge is for Comcast's costs to build the infrastructure and a smaller portion is for Unitil to install taller poles. The total cost is \$100,000 amortized over the ten year life of the agreement. SC Said the agreement also would transfer local access to an access corporation within twelve months of signing the agreement. There was confusion about the membership of the access corporation and SL asked AS to contact Town Counsel to find out who appoints the access corporation's members. SL said she wanted to hear from the public about the surcharge, since all subscribers would be impacted. It was agreed that another public hearing would be held on January 13, 2015 to gather public input.

III MEETING BUSINESS

3.1 Kinder-Morgan Northeast Direct Pipeline: Project Update. AS reported that Kinder Morgan has indicated a potential change in the route and that it may go through southern New Hampshire rather than through Townsend; the State's low demand study is underway, although many people are skeptical of it; the next Coalition meeting is 12/8/14.

- 3.2 Continue discussion of funding for legal services associated with the Northeast Energy Direct gas pipeline project. The Board members agreed to table this topic until a later date.
- 3.3 Special Town Meeting: Review and discuss articles for Special Town Meeting on December 3, 2014. SL summarized the prior discussions and the open items. CS was upset that there were no job descriptions associated with the Treasurer-Collector staffing changes. AS said he would forward them immediately. The Board agreed to meet again on 11/25/14 to continue the discussion. The Board discussed the Fire-EMS relocation costs; AS said he would forward Chief Boynton's budget breakdown. The Board asked AS to get a price from HRS to update the compensation schedule to make sure it is up to date. He said he will get a price proposal for the next meeting.
- 3.4 Review Board of Selectmen policy: Policy #2-05 Sick Time Donation. AS provided additional background on the policy. He said the Board needs to make a policy decision about providing a benefit for employees who are not otherwise entitled to sick leave. The Board members all agreed it was a good idea and asked AS to revise the policy to include a formula for calculating the time.
- 3.5 Review and comment on Mandatory Referral Notices from the Board of Appeals and Planning Board relative to the North Middlesex Regional High School project at 19 Main Street. The Board was in support of the Zoning Board of Appeals and Planning Board Special Permits for the North Middlesex Regional High School project.
- 3.6 Unitil substation: review draft correspondence. The Board reviewed the correspondence AS drafted. CS moved to approve and sign the letter to Unitil. CM seconded. Unanimous.
- 3.7 Review and approve Unitil application to cross, alter, or construct within a public way for a gas main and services at 87 Brookline Street. CS moved to approve the permit to cross, alter, or construct within a public way for a gas main and services at 87 Brookline Street. CM seconded Unanimous.
- 3.8 Route 119 sidewalk. Continuation of discussion. CS said she spoke to MassDOT and that the Town has to start over to get the sidewalk project on the Transportation Improvement Plan (TIP). She said we have to move immediately. SL and CM agreed we need to get an estimate of the engineering costs before deciding to place the project on the TIP. AS said Ed Kukkula has requested an estimate from Weston & Sampson and we would have it for the 12/2/14 meeting. The Board agreed to discuss the issue further at that time.

IV APPOINTMENTS OF PERSONNEL/OFFICIALS:

4.1 Zoning Board of Appeals: Review the request of the Zoning Board of Appeals to appoint Kelly L. Chambers to fill the unexpired term of Julie Johnson for a term running from the date of appointment until June 30, 2017. CS moved to appoint Kelly L. Chambers to fill the unexpired term of Julie Johnson for a term running from the date of appointment until June 30, 2017. CM seconded. Unanimous.

V WORK SESSION

- 5.1 Review and sign payroll and bills payable warrants. CS moved to sign the payroll and bills payables warrants out of session. CM seconded. Unanimous.
- 8:56 CS moved to adjourn the meeting. CM seconded. Unanimous.

Respectfully submitted: Andrew Sheehan

Note: documents used or referenced during the meeting are available at

http://www.townsend.ma.us/Pages/TownsendMA_BOSAgenda/ or in the Selectmen's Office.

North Middlesex Regional High School Construction Project. 30 Month Projection

North Middlesex Regional High Sc	hool Construction Pro	oject. 30 Month Projection	ı	
Department	Plan Review	Cost		2.2
Building Commissioner	150 hours	6,750		
Assistant Inspector	60 hours	2700		
Electrical Inspector	100 hours	4500		
Assistant Electrical Inspector	60 Hours	2700		
Plumbing/Gas Inspector	100 Hours	4500		
Assistant P Plumbing/Gas Insp.	60 Hours	2700		
Total Plan Review	*	<u>23850</u>		
Visits per week	Hours per week	Total weeeks in hours	Total cost	
Building Commissioner			40500	
3	7.5	900	40500	
Assistant Building Inspector				y.
2	5	600	27000	
Electrical Inspector				
3	6	720	32400	o o
Assistant Electrical Inspector				
1	3	360	16200	
Plumbing/Gas Inspector				1
2	6	720	32400	
Assistant Plumbing/Gas Inspector	•			
1	3	360	16200	
Adminstartive				
	6	720	18000	
Test and Meetings	Hours per week	Total weeks in hours	Travel and Expenses	Total Cost
Building Commissioner	5	600 {27000}	2000	29000
Assistant Inspector	2.5	300 {13500}	1000	14500
Electrical Inspector	4	480 {21600}	2000	23600
Assistant Wiring Inspector	2.5	300 {13500}	1000	14500
Plumbing/Gas Inspector	4	480 {21600}	2000	23600
Assistant Plumbing/Gas Inspector		300 {13500}	1000	<u>14500</u>
Addition of the majority	•	Verification of the second sec		326250
Total estimated cost of services p	rovided by the Buildir	ng Deapartment	Supplies	5000
rotal estimated east of so		Company of the compan		20000

<u>\$351,250</u>

<u>Total</u>

North Middlesex Regional High School: OPM Project Milestone Schedule Rev: October 2, 2014

					707
		-	-		
	5/21/15	3/23/15 5/2	44 days	Bid Documents Available to Contractors	101
Н	3/16/15	3/2/15 3/1	11 days	Advertise (Central Register, COMM-PASS, Newspaper etc.)	100
8	2/20/15	10/1/14 2/2	103 days	Contractor's Prequalification (Filed Sub bidders & General)	99
	5/25/15	10/1/14 5/2	169 days	Bid and Award Phase	98
				Bid and Award Phase	97
u	3/2/15	3/1	1 day	Building Committee Review and Sign Off of 90% Construction Documents	96
Н	2/25/15	2/23/15 2/2	3 days	Construction Document 90% Cost Estimate Reconciliation	95
П	2/13/15	2/1		Construction Document Package at 90% to MSBA	94
Н	2/25/15	2/9/15 2/2	13 days	Design Review of 90% Construction Documents - OPM, Town Agencies and Oth	93
H	2/25/15	2/9/15 2/2	13 days	Construction Document Package at 90% to Cost Estimators	92
Н	2/6/15	2/2/15 2/6	5 days	Designer & OPM Incorporate Applicable 60% CD Comments into Documents	91
Н	1/30/15	1/26/15 1/3	5 days	District, Designer & OPM Response to MSBA 60% CD Comments	90
Н	1/23/15	1/13/15 1/2	9 days	MSBA Staff Review of 60% Contract Document Package	89
Н	1/16/15	1/13/15 1/1	4 days	Deliver 60% Construction Document Package to MSBA	88
L	1/12/15	1/1	1 day	Building Committee Review and Sign Off of 60% Construction Documents	87
H	1/9/15	12/31/14 1/9	8 days	Construction Document 60% Package Cost Estimate Reconciliation	86
H	1/2/15	12/15/14 1/2	15 days	Design Review of 60% Construction Documents - OPM, Town Agencies and Oth	85
H	1/2/15	12/12/14 1/2	16 days	Construction Document Package at 60% to Cost Estimators	84
	3/9/15	10/6/14 3/9	111 days	Contract Document Phase	83
				Construction Document Design Phase (CD)	82
H	10/31/14	10/27/14 10/3	5 days	Designer & OPM Incorporate Applicable 100% DD Comments into Documents	81
	10/24/14	10/20/14 10/2	5 days	District, Designer & OPM Response to MSBA 100% DD Comments	80
1-1	10/17/14	10/8/14 10/-	8 days	MSBA Staff Review of 100% Design Development Package	79
	10/10/14	10/6/14 10/1	5 days	Deliver 100% Design Development Package to MSBA	78
	10/6/14	10/	1 day	Building Committee Review and Sign Off	77
	10/3/14	9/24/14 10/	8 days	Design Development Cost Estimate Reconciliation	76
!!	9/26/14	9/5/14 9/2	16 days	Design Development Package at 100% to Cost Estimators	75
Н	7/16/14	6/26/14 7/1	15 days	Design Review - OPM, Town Agencies, Other	74
	10/6/14	5/8/14 10/	108 days	Design Development Phase	73
L	5/7/14	5/7	1 day	Owner Approved OPM & Designer Contract Amendment (NTP)	72
				Design Development Design Phase (DD)	71
2013 2014 2015 2016 2017 2018	2011 2012	Start Finish	Duration S	Task Name	0

Durations Based on Work Days

4 of 5

► Milestone ♦
Summary

■

Task

North Middlesex Regional High School: OPM Project Milestone Schedule Rev: October 2, 2014

	0/31/18	7/2/18 10/31/18	88 days	121 Overall Final Project Closeout & Documentation
	0/19/18	7/23/18 10/19/18	65 days	120 LEED-S Submission and Final Documentation
L	9/14/18	9	1 day	119 Designer Services Concluded (60 days after substantial completion)
		2/19/18	1 day	118 10+/- Month Review - Phase 1 New Building
	9/14/18	7/18/18	43 days	117 Punch List & Closeout - Phase 2 Demolition & Site Work
	7/18/18	7	1 day	116 Substantial Completion Phase 2 - Demolition & Site Work
	/18/18	283 days 6/19/17 7/18/18	283 days	115 Demolition of Existing High School & Final Site Work - Phase 2
	/24/17	5/25/17 7/24/17	43 days	114 Punch List & Closeout - Phase 1 New Building
	5/24/17	7/11/16	228 days	113 FF & E and Technology (design, procure, deliver, install)
L	5/24/17	<u></u>	1 day	112 Substantial Completion Phase 1 - New Building
	5/24/17	5/25/15	523 days	111 New Building - Phase 1
	6/26/15	6/8/15	15 days	110 Project Submission for LEED-S
	5/25/15	•	1 day	109 General Contractor Notice to Proceed and Award of Contract
	0/12/18	885 days 5/25/15 10/12/18	885 days	108 Construction Phase
				107 Construction & Closeout Phase
1	5/25/15	5/15/15	7 days	106 OPM and Designers Recommendation to Building Committee
	5/14/15	(5)	1 day	105 Receive General Contractor Bids
◆	4/30/15	2	1 day	104 Receive Filed Sub Bids
•	4/16/15	_	1 day	103 Contractors Briefing Session
2011 2012 2013 2014 2015 2016 2017 2018	Finish 2011	Start Fir	Duration	ID Task Name

Durations Based on Work Days

Summary ▶ Milestone ◆

Task



In accordance with Massachusetts General Law Chapter 44 Section 31D, we the Board of Selectmen and Finance Committee do hereby authorize the Town Accountant to issue warrants and the Town Treasurer to pay such warrants in excess of available appropriations up to \$75,000.00 for snow and ice removal. Expenditures made under this authority must be certified to the Board of Assessors and included in the next annual Tax Rate.

BOARD OF SELECTMEN	FINANCE COMMITTEE
Sue Lisio, Chairman	Cindy King, Chairman
Colin McNabb, Vice Chairman	Gini King
Carolyn Smart, Clerk	Andrea Wood
	Nancy Rapoza
Date of Authorization	Sam Grant
	Mary LeTourneau

M.G.L. 44 s 31D. Snow and ice removal; emergency expenditures; reporting requirements

Any city or town may incur liability and make expenditures in any fiscal year in excess of available appropriations for snow and ice removal, provided that such expenditures are approved by the town manager and the finance or advisory committee in a town having a town manager, by the selectmen and the finance and advisory committee in any other town, by the city manager and the city council in a city having a city manager or by the mayor and city council in any other city; provided, however, that the appropriation for such purpose in said fiscal year equaled or exceeded the appropriation for said purposed in the prior year. Expenditures made under authority of this section shall be verified to the board of assessors and included in the next annual tax rate.

Every city or town shall annually, not later that September fifteenth, report to the division of local services of the department of revenue the total amounts appropriated and expended, including any funding or reimbursements received from the commonwealth, for snow and ice removal in the fiscal year ending on the preceding June thirtieth.

3.4

Special Town Meeting Appropriations 12/3/14

Certified free cash

950,279

		Т	Т	Т		Т	Т	1	_	Т	Т	Т		_
	Description	Prior year bills	Transfer to Stabilization Fund	Transfer to Capital Stabilization Fund	Treasurer wages	Collector wages	Pay down debt for road improvements	Veterans benefits	MIS: computers, servers, software, etc.	Building Department wages	Town Clerk professional services (code updates)	Fire-EMS moving & relocation expenses	Other budget adjustments	
Funding Source	Raise/approp				8,443	14,394				4,200			TBD	27,037
Funding	Free cash	1,200	200,000	200,000	0	0	20,000	10,000	35,000	0	7,000	20,000	TBD	523,200
	Appropriation	1,200	200,000	200,000	22,837		20,000	10,000	35,000	4,200	2,000	20,000	TBD	550,237
	Article #	1	2	3	4		5	9	7	8	6	10	11	

Free cash to carryover

427,079

MOTIONS

ARTICLE 1 I move that the Town vote to transfer from surplus revenue the sum of \$1,200.00 for the purpose of paying prior fiscal year bills.
READ BY:
ARTICLE 2 I move that the Town vote to transfer from surplus revenue the sum of \$200,000.00 for the purpose of supplementing the stabilization fund, as allowed under MGL Chapter 40, Section 5B.
READ BY:
ARTICLE 3 I move that the Town vote to transfer from surplus revenue the sum of \$200,000.00 for the purpose of supplementing the capital stabilization fund, as allowed under MGL Chapter 40, Section 5B.
READ BY:
ARTICLE 4 I move that the Town vote to raise and appropriate the sum of \$8,443.00 for the purpose of supplementing wages of the Treasurer's Office and \$14,394.00 for the purpose of supplementing the wages of the Collector's Office, for a total appropriation of \$22,837.00.
READ BY:
ARTICLE 5 I move that the Town vote to transfer from surplus revenue the sum of \$50,000.00 for the purpose of paying off debt.
READ BY:
ARTICLE 6 I move that the Town vote to transfer from surplus revenue the sum of \$10,000.00 for the purpose of supplementing Veterans Benefits.
READ BY:
ARTICLE 7 I move that the Town vote to transfer from surplus revenue the sum of \$35,000.00 for the purpose of supplementing Management Information Systems budget.
READ BY:

ARTICLE 8 I move that the Town vote to raise and appropriate the sum of \$4,200.00 for the purpose of supplementing wages of the Building Department budget.
READ BY:
ARTICLE 9 I move that the Town vote to transfer from surplus revenue the sum of \$7,000.00 for the purpose of supplementing the Town Clerk Professional Services budget.
READ BY:
ARTICLE 10 I move that the Town vote to transfer from surplus revenue the sum of \$20,000.00 for relocation of the Fire-EMS Department for temporary housing and support costs.
READ BY:
ARTICLE 11 I move that the Town vote to transfer from surplus revenue the sum of \$4,000.00 for the purpose of funding a study to update the non-union employee salary schedule.
READ BY:
ARTICLE 12 I move that the Town vote amend the Board of Health revolving fund to allow proceeds from the sale of overflow bags to be deposited into the Recycling Center General Revolving Account.
READ BY:
ARTICLE 13 I move that the Town vote to reduce the trash disposal weekly at the curb to 64-gallons for the remainder of the FY15.
READ BY:
ARTICLE 14 I move that the Town vote to adopt G, L. c. 44, s. 65, as amended, to allow employees to be paid in advance for vacation.
READ BY:
ARTICLE 15 I move that the Town vote to adopt G, L. c. 200A, s. 9A, as amended, relative to notice requirements and alternative procedures in managing abandoned funds (i.e. unclaimed checks or "tailings").
READ BY:
ARTICLE 16 I move that the Town vote to amend the General Bylaws of the Town of Townsend by adding a new

Chapter 130, Website:

130-1. Posting of Agendas and Minutes

At the same time that it posts its meeting agendas, each multiple member body shall cause meetings and agendas to be published in the calendar on the Town's website. Each multiple member body shall cause meeting minutes to be posted to the Town's website as soon as said minutes are approved.

READ	BY:	
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ARTICLE 17

I move that the Town vote to amend Zoning Bylaw Article VI Land Use Regulations, of the Code of the Town of Townsend as follows:

Article II

§ 145-5 Word usage and definitions.

By adding the following italicized, underlined definitions to the existing list, in alphabetical order:

In this Bylaw the following terms shall have the following meanings unless a contrary meaning is required by the context or is specifically prescribed. Words used in the singular include the plural and words used in the plural include the singular. Words used in the present tense include the future.

RIGHT-OF-WAY - The side line of a street or way, as determined by deeds and plans recorded at the Registry of Deeds, or a building line laid out under MGL C. 82, § 37; where no line is thus legally established, then a line parallel with, and 20 feet distant from, the center line of a traveled way.

<u>STONE WALLS</u> - <u>Includes assemblages of stone involving at least one cubic foot of wall material per linear foot totaling not less than 10 feet in length.</u>

<u>TREES</u> - <u>Includes a living tree whose trunk has a diameter of four inches, measured 4 1/2 feet from the ground.</u>

<u>TREES, CUTTING AND REMOVAL</u> - <u>The removal of one or more trees, trimming of major branches or cutting of roots sufficient, in the Tree Warden's written opinion, to cause eventual destruction of the tree.</u>

READ	BY:	

ARTICLE 18

I move that the Town vote to amend Zoning Bylaw Article VI Land Use Regulations, of the Code of the Town of Townsend as follows:

§ 145-24. Driveways and entrances.

C. Design requirements.

Add italicized, underlined section:

(10) Where a portion of a stone wall must be removed for access to the property, the remaining stone wall shall be left in a stable and orderly fashion. <u>Removing stone walls located along</u> scenic roads within the Town's Right of Way are subject to filing an application with the

<u>Planning Board pursuant to the Scenic Roads Act, M.G.L. Chapter 40 Section 15C. All roads in Townsend, other than numbered routes or State Highways, are designated as "Scenic Roads."</u>
READ BY:
ARTICLE 19 I move that the Town vote to amend Zoning Bylaw, Article XI, §145-42 Site plan review special permit by adding (1) and (2) as italicized:
§145-42. Site plan review special permit
By adding (1) and (2) as italicized and underlined:
C. Procedure. Applications for site plan review special permits shall be filed with the Town Clerk and the special permit granting authority as specified in § 145-65C of the Zoning Bylaws. [Amended 4-25-1995 STM by Art. 11; 9-24-1996 STM by Art. 39; 1-4-2000 STM by Art. 11]
(1) For applicable land disturbance as specified in Chapter 85 of the Townsend General Bylaw, a Stormwater Management Application shall be filed in conjunction with this application to determine subjectivity to either a Minor or Major Stormwater Management Permit.
(2) If applicable, strict adherence to Chapter 85 of the Townsend General Bylaws, NPDES Phase II Stormwater Management, and its associated Regulation, shall be required.
READ BY:
ARTICLE 20 I move that the Town vote to amend the Town's Zoning Bylaw Article XVI Renewable/Alternative Energy Section 145-87, Wind Energy Systems A. (1) Applicability, B. Deficitions and D. (2) (1) NEC

 $\frac{A}{I}$ Energy, Section 145-87. Wind Energy Systems A. (1) Applicability, B. Definitions and D. (2) (c) NEC compliance by adding italicized and underlined sections:

A. Purpose. The purpose of this bylaw is to minimize the impacts of wind turbines on the character of neighborhoods, property values, scenic, historic, and environmental resources of the Town and to protect health and safety while allowing wind energy.

(1) Applicability

This section applies to all utility-scale, on-site wind facilities, and Small Wind Energy Systems, proposed to be constructed after the effective date of this section. This section also includes building-integrated wind systems, and physical modifications to existing wind facilities that materially alter the type, configuration, location or size of such facilities or other equipment.

B. Definitions.

Utility-Scale Wind Facility: A commercial wind facility, where the primary use of the facility is electrical generation to be sold to the wholesale electricity markets.

On-Site Wind Facility: A wind project, which is located at a commercial, industrial, agricultural, institutional, or public facility that will generate electricity on-site.

Small Wind Energy System (SWES): All equipment, machinery and structures utilized in connection with the conversion of kinetic energy of wind into electrical power including storage, electrical collection and supply equipment, transformers, service and access roads, and one or more wind turbines, which will have a height not to exceed 80 feet.

Large Wind Energy System (LWES): All equipment, machinery and structures utilized in connection with the conversion of kinetic energy of wind into electrical power including storage, electrical collection and supply equipment, transformers, service and access roads, and one or more wind turbines, which will have a height greater than 80 feet.

Building-Integrated Wind Energy Facility: A wind energy facility shall be considered to be building-integrated if it is designed to be permanently mounted on a building or other inhabitable structure. This definition applies to wind turbines of any capacity that are designed to be operated in direct contact with a building. This definition also covers, for the purposes of this zoning provision, other wind energy facilities primarily used for land-based applications which may be permanently mounted and operated on a building.

D. Small Wind Energy System Requirements

(1) Building Permit

No Small Wind Energy System (SWES) shall be erected, constructed, installed or modified as provided in this section without first obtaining a Building Permit. All such wind energy systems shall be constructed and operated in a manner that, where economically feasible, will minimize adverse visual, safety and environmental impacts. The construction of a small wind facility shall be permitted in any zoning district, except a designated Historic District, subject to the issuance of a Permit and provided that the use complies with all requirements set forth in sections F, G and H set forth herein.

(2) Application Process & Requirements

The Building Permit application shall be accompanied by deliverables including the following:

- (a) A plot plan showing:
 - i. Property lines and physical dimensions of the subject property within 500 feet of the wind turbine from the proposed tower location;
 - ii. Location, dimensions, and types of existing major structures on the property;
 - iii. Location of the proposed wind system tower, foundations, guy anchors and associated equipment;
 - iv. The right-of-way of any public road that is contiguous with the property;
 - v. Location of all existing above ground or overhead gas or electric infrastructure, including Critical Electric Infrastructure, and utility rights of way (ROW) and easements, whether fully cleared of vegetation or only partially cleared, within 500 feet of the site parcel;
 - vi. Location and approximate height of tree cover;
 - vii. Wetland resource areas within 100 feet of the proposed area;
 - viii. Rivers, streams or brooks within 200 feet of the proposed area.
- **(b)** Wind system specifications, including manufacturer and model, rotor diameter, tower height, tower type (freestanding or guyed).
- **(c)** One or three line electrical diagram detailing wind turbine, associated components, and electrical interconnection methods, with all NEC <u>(National Electric Code) and applicable Massachusetts Electric Code Amendment</u>-compliant disconnects and overcurrent devices.

 BY:	READ
BY:	READ

DISPOSITION OF TOWN-OWNED LAND

ARTICLE 21

I move that the Town vote to authorize the Board of Selectmen to enter into a lease(s) with a solar energy developer(s) for the purpose of developing a ground-mounted solar energy facility on Townowned land at Map 6, Block 8, Lot 0, 33 Greenville Road, Map 18, Block 24, Lot 0, off Turnpike Road, or Map 27, Block 48, Lot 0, Old Meeting House Road adjacent to the Highway Garage, subject to such terms and conditions deemed by the Board of Selectmen to be in the best interests of the Town.

READ BY:



Technical Proposal and Price Quote Compensation Plan Update

Municipal Positions

For the Town of Townsend, MA

Submitted by: Human Resources Services, Inc.

9 Bartlet Street, Suite 186

Andover, MA 01810

Voice: 978-474-0200

Cell: 978-430-2061

Fax: 978-475-7925

Email: hrsconsulting@comcast.net

www.hrsconsultinginc.com

SDO CERTIFIED

November 24, 2014

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3. Timetable	 8
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5. Fee for Services	 11

Human Resources Services, Inc.

9 Bartlet Street, Suite 186

Andover, MA 01810

Phone: 978-474-0200

November 24, 2014

Mr. Andy Sheehan Town Administrator Town of Townsend Town Hall 272 Main Street Townsend, MA 01469

Dear Andy,

Human Resources Services, Inc. (HRS) is pleased to submit this proposal and price quotation to the Town of Townsend, MA to provide compensation plan update and maintenance services. Our proposal provides for a continued service and validation to Townsend's compensation and classification plans.

Our scope of services, timetable, and fee are outlined in this proposal. If we can answer any questions, please do not hesitate to contact us at 978-474-0200 or via e-mail at hrsconsulting@comcast.net. Thank you for your consideration.

Sincerely,

Sandy

Aleksandra E. Stapczynski

President

1 General Scope of Services

Human Resources Services, Inc. (HRS) will update and provide guidance for the implementation and maintenance of the Town of Townsend's compensation plan. The focus of this work is to continue the HRS system, providing an update to the pay structure, equitable competitive pay levels for individual positions or groups of positions. More specifically, HRS will provide the following updates to the Town:

- 1. Conduct a thorough review of the Town's existing compensation program for all municipal positions on the compensation and classification plan.
- Complete a custom labor market survey and review by analyzing salary/wage and organizational data from other comparable municipalities and other organizations.
- 3. Provide salary trends in compensation programs.
- 4. Develop an updated compensation plan (salary schedule) that reflects the current labor market and organizations with similar positions with an emphasis on comparative communities.
- 5. Ensure that the compensation program is competitive and recommend necessary changes/enhancements to program.
- 6. Provide recommendations and/or advice regarding other areas of compensation, as may be needed.
- 9. Provide general guidelines for internal maintenance of the plan.
- 10. Prepare mini-letter report with recommendations.

2 Methodology and Work Plan

The following are Human Resources Services, Inc.'s specific action steps for this assignment.

2.1 Orientation meeting with Key Management Personnel.

This initial session would take place before beginning work on the entire project, so that management may become familiar with the specific steps to be taken and potential policy questions that may be raised. Another purpose for this meeting will be to discuss various pay-setting systems and methods. A variety of options will be discussed.

2.2 Conduct a Comprehensive Salary/Wage Survey.

The Consultant analyzes comparative salary/wage and compensation programs from other comparable municipalities/organizations. The survey data provides the Consultant with the basic parameters to construct a salary structure and to guide the organization in its compensation administration program. When analyzing the labor market data, the Consultant will consider job titles, organizational structures, work schedules, job duties and responsibilities. HRS will survey other comparable communities. The Consultant will seek approval from the Town of Townsend on the list of proposed comparables to use; up to fifteen (15) municipal organizations can be surveyed. Typically, our market analysis includes components such as, but not limited to:

- > Salary range for each position surveyed.
- Provide other types of compensation information such as longevity pay.

- > Information on the number of work hours per week and the number of work weeks per year for each position surveyed.
- > Information on bonus and/or lump-sum payment, if applicable.
- > Pertinent information that may impact the salary ranges of positions surveyed.
- ➤ Information on specifics where the responsibilities assigned to a department or positions are not typical in most organizations surveyed.
- > Provide trends in compensation programs.

2.3 Update the Compensation Plan Structure.

The Consultant constructs an updated compensation plan - salary schedule(s) within the parameters of the comparative data and the Town of Townsend's compensation policies. The compensation plan is linked directly to the Town's classification plan. The Consultant then develops the final compensation plan, including guidelines for initial implementation and continuing maintenance. The resulting compensation plan will reflect the Town's pay policies, the market place, internal job values, and the financial ability of the Town to pay at a given level.

2.4 Reports to Management and Townsend Officials.

Throughout the duration of the consulting engagement, the Consultant will discuss issues with management and HR staff and gather information from the Town; review market data and information; and, discuss the analysis progress and preliminary findings. The Consultant will review all draft reports with the Town Administrator and Town officials prior to their final presentation in the final report.

Final Letter Report

Human Resources Services, Inc. will submit copies of the final letter report to the Town of Townsend, which will include all comparative market data, updated compensation plan(s) and a narrative letter report to accompany recommendations. Reports will be provided to the Town in hard copy and electronic copy.

3 Timetable

Human Resources Services, Inc. is available to enter into contract with the Town of Townsend on January 1, 2015. The study can commence upon execution of a contract with the Town of Townsend, MA. Human Resources Services, Inc. will immediately meet with the Town Administrator and his key staff and set-up a detailed schedule of activities. Human Resources Services, Inc. will work closely with the Town throughout the duration of the study and make every effort to meet all of the required work product deadlines. Summary reports and data will be provided throughout the duration of the study, as well as a secure online client website for tracking study documents during the duration of the study.

4 About Human Resources Services, Inc.

Human Resources Services (HRS) is an established and recognized Massachusetts personnel consulting firm specializing in technical assistance to local governments in areas of personnel management. Human Resources Services (HRS) was established in 1989 and was incorporated in Massachusetts as Human Resources Services, Inc. in 1998. HRS is a small woman-owned business dedicated to serving local governments.

HRS assists local governments in strengthening their management capacity by providing a full range of personnel services which include: classification and compensation studies; salary and benefits surveys; performance-evaluation and merit systems; personnel ordinances/bylaws reviews; personnel policies, rules and regulations; management and organizational studies; personnel system audits; and staffing and utilization studies. Human Resources Services, Inc. has expert knowledge of procedural and practical approaches to municipal personnel systems and municipal government.

4.1 Project Consultant

Sandy Stapczynski will serve as Project Manager and Principal Consultant for the Northbridge, MA project. She will participate in all phases of the study. Aleksandra (Sandy) Stapczynski is nationally recognized in the field of public personnel administration as a contributor to ICMA's leading publication in this field, Human Resource Management in Local Government: An Essential Guide (1st, 2nd, and 3rd Editions). She has authored an ICMA IQ Management Report on Staffing and Utilization Studies, where she detailed the methods, processes, and procedures for conducting comprehensive staffing, utilization and organizational/management studies. In addition to pay and classification, she has worked in other areas of personnel management including management analysis, salary/benefits surveys, personnel bylaws/regulations,

performance appraisal and merit systems, job descriptions, recruitment and selection, personnel system audits, staffing, and general personnel management assistance.

Prior to establishing her own firm, Ms. Stapczynski was a Financial Supervisor with the Massachusetts Department of Revenue, working for Commissioner Ira Jackson's administration. Her previous employment also includes the Massachusetts Municipal Association, a non-profit organization supporting local government. While at the MMA, she specialized in personnel management consulting to cities and towns.

Ms. Stapczynski has been asked to speak on panels at the Massachusetts Municipal Association Annual Meeting and at meetings of the Massachusetts Municipal Personnel Association. She recently participated in a workshop at the New Hampshire Local Government Center annual meeting, where she discussed compensation, classification, and benefits analysis processes. She has memberships with the Massachusetts Municipal Association and the Massachusetts Municipal Personnel Association. Ms. Stapczynski holds a Masters Degree in Public Administration from Suffolk University, Boston (Awarded: Public Service Fellowship for Underrepresented Women in the Public Sector, from the Federal Government), and a Bachelor's Degree in Government from Suffolk University, Boston. She is a Visiting Executive at the Sawyer Business School at Suffolk University.

References may be provided upon requests. Thank you.

5 Fee for Services

The all-inclusive, fixed fee for services as outlined in Human Resources Services, Inc.'s proposal to conduct *Compensation Plan Update* for the Town of Townsend, Massachusetts is **\$4,500.00**. This fee represents *all* costs associated with completing the specified services, including all consulting fees, clerical support, travel to Townsend, administrative, printing, and other incidental costs associated with the project completion.

We are available as the Town may wish Human Resources Services, Inc. to provide additional professional services from time to time through December 31, 2016 at the rate of \$100.00 per hour, plus expenses at cost.

Human Resources Services, Inc. maintains all appropriate business insurances: errors and omissions, business liability, automobile, workers compensation. A certificate of insurance can be provided upon request.

We are a certified SDO Woman-Owned Business Enterprise (WBE) with the Commonwealth of Massachusetts.

SICK LEAVE DONATION POLICY

Policy

Each employee may donate to another employee up to three (3) days of accrued sick leave per year. The recipient employee shall have exhausted all available leave (sick, vacation, personal, etc.) before being eligible for donated leave. Any employee, whether full time, part time, fractional, etc., may request donated sick leave. Sick leave may only be donated if the recipient employee has a serious injury or illness. All sick leave donations shall be subject to the prior approval of the Town Administrator.

Allowable leave shall be calculated based on the average number of hours worked per week during the preceding six (6) months. For example, an employee who averages fifteen (15) hours worked per week during the preceding six (6) months may receive up to fifteen (15) hours per week of donated sick leave. A recipient employee is not eligible to receive more than one hundred (100) days of donated sick leave per injury or illness.

A donor employee who has accrued the maximum one-hundred-fifty (150) days of sick leave may not donate days in excess of said maximum. For instance, a donor employee who has accrued the maximum 150 days shall subtract the donated days from 150. A donor employee is not limited in the number of sick leave donations they make per year, subject to the approval of the Town Administrator. An employee shall not make a sick leave donation that would result in a negative sick leave balance.

Members of collective bargaining units may donate sick leave to employees outside the bargaining unit.

Process

An employee desiring to donate sick leave to a recipient employee shall contact the Town Administrator by written memorandum or email. The donor employee shall indicate the number of days or hours that he/she desires to donate and the name of the recipient employee. The Town Administrator shall either approve or deny the request to donate and shall notify the donor employee of the decision. The Town Treasurer shall deduct the donated leave from the donor employee's accrual and the donor employee's payroll records shall include a notation that such deduction has occurred.

Data	of Adoption:	
Daic	of Adoption.	

3.6

VACATION LEAVE, ARTICLE 20 GUIDANCE DOCUMENT

This document is intended to provide clarification and guidance for the administration of Article 20, Vacation Leave, of the Non-Contractual Personnel Policies & Procedures Manual.

Vacation accrual shall be calculated as of the employee's date of hire or the date the employee becomes eligible for vacation leave (the eligibility date). All time periods in the vacation accrual schedules shall be measured from the eligibility date, not according to the fiscal year. For instance, six (6) months after the eligible date the employee shall be eligible for one (1) week of regularly scheduled work hours, etc. as described in the schedules.

Questions shall be directed to the Town Administrator.
Adopted by the Board of Selectmen:

ARTICLE 20

20. VACATION LEAVE

Policy

The Town provides vacation leave for all regular full-time and part-time employees who work not less than twenty (20) hours per week. Annual vacation may be taken as earned with the approval of the Department Supervisor. Employees should give as much advance notice as possible when requesting vacation periods or days. One-week advanced notice should be given for vacation periods whenever possible.

The rate of vacation pay shall be the employee's regular straight time rate of pay in effect for the employee's regular job on the day immediately proceeding the employee's vacation period or day.

Employees may receive their vacation pay prior to the start of their vacation period provided that the vacation pay is submitted in advance under proper payroll procedures.

Unused vacation will be paid to an employee upon termination or by dismissal through no fault or delinquency on the part of the employee, by retirement or by resignation. The employee shall be paid at his/her current rate of pay, an amount equal to the vacation allowance as earned and not taken in the vacation year prior to such termination. In addition payments shall be made for that portion of the vacation allowance accrued in the vacation year during which termination occurred up to the time of the employee's separation from the payroll. A termination report must be completed by the Department Supervisor and submitted to the Treasurer's office.

Vacation time may not be accumulated from year to year. It must be taken annually between July 1st though June 30th. Unused vacation will be forfeited.

Eligibility

Full-time employees:

Each full-time employee shall be eligible for paid vacation time after six (6) months of service with the Town. Employees shall start to earn vacation allowance as of their date of hire. Vacation allowances shall be earned during the fiscal year annually based upon the following schedule:

Six Months
One (1) week of regularly scheduled work hours.
Two (2) weeks of regularly scheduled work hours
Three (3) weeks of regularly scheduled work hours
Ten Years
Four (4) weeks of regularly scheduled work hours.
Over Ten Years
One (1) additional vacation day for each year over to

One (1) additional vacation day for each year over ten (10) years of

service up to a maximum of five (5) weeks vacation after fifteen

years (15) of service.

Part Time Employees

Each part time employee shall be eligible paid vacation after one (1) year of service with the Town. Employees shall start to earn vacation allowance as of their date of hire. Vacation allowances shall be earned each fiscal year annually based upon the following schedule:

One Year One (1) week of regularly scheduled work hours
Five Years Two (2) weeks of regularly scheduled work hours
Ten Years Three (3) weeks of regularly scheduled work hours.

Death

Whenever employment is terminated by death, the beneficiary of the deceased shall be paid an amount equal to the vacation allowance accrued in the vacation year prior to the employee's death but which had not been taken.

Vacation Authorization

The Department Supervisor shall determine approval and timing of vacations with due regard to the wishes of the employee and the needs of Town services. Vacation requests will be made and granted in regard to basis of seniority subject to the approval of the employees' immediate supervisor. Department Supervisors should request projected leave schedules from employees at the beginning of each fiscal year.

Additional Vacation Day

An employee shall be granted an additional day of vacation if, while on vacation leave, a designated holiday occurs which falls on or is legally observed on Monday, Tuesday, Wednesday, Thursday, or Friday.

Tracking

The Treasurer's Office and the Department Supervisor will track each employees vacation leave balance. Employees may at any time contact the Treasurer's Office or their Department Supervisor to determine their balance of vacation leave.

TOWN OF TOWNSEND 272 MAIN STREET, TOWNSEND, MA 01469

NOTICE OF APPROVAL OF SPECIAL PERMIT

This is to certify that:	TERRI ROY	
V.F.W. Post #6538	491A Main Street	West Townsend, MA
GRANTED A SPEC ALCOHOLIC BEVER	NON PROFIT ORGAN CIAL LICENSE FOR T RAGES, TO BE DRUNK 38, Section 14, of the Lig	ON THE PREMISES
In conjunction with a "Holic with sale hours from 7:00P.		held on December 20, 2014,
The license is granted in c thereto, and expires Decemb		ates and ordinances relating r suspended or revoked.
Date: 12/2/2014	THE LOCAL LIC	CENSING AUTHORITIES

SEE ATTACHED CONDITIONS OF LICENSE



City/Town:

The Commonwealth of Massachusetts The Alcoholic Beverages Control Commission 238 Causeway Street, Suite 200

Boston, MA 02114

Telephone (617) 727-3040 Fax (617) 727-1258

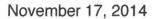
NOTICE OF APPROVAL OF SPECIAL LICENSE

The Local Licensing Authorities of the within named City or Town have approved, pursuant to the provisions of Chapter 138 Section 14, issuance of a Special License as described herein.

Townsend

Date of Local Authority Approval:	December 2, 2014
Name of Licensee:	Terri Roy
Address of Licensee:	491A Main Street, Townsend, MA
Effective Date or Dates of License:	December 20, 2014
Authorized Hours of Sales:	7:00P.M. to 11:00P.M.
Description of the Licensed Premises:	VFW Post 6538, 491A Main Street, West Townsend MA in conjunction with a "40 th Birthday Party."
License is for sale of: All Alcoholic Beverages: Wines and Malt Beverages Only: Wines Only: Malt Beverages Only:	X
The Licensed Activity or Enterprise is: For profit: Non-profit:	X
Is the license for a dining hall maintained by authorized to grant degrees?	
Restrictions attached to the license by the lo	cal authority: SEE ATTACHED
	THE LOCAL LICENSING AUTHORITY

			2014-20	2014-2015 GOALS AFFINITY DIAGRAM	AGRAM			
				10 1 10 10 10 10 10	N. C.			
	Primary				Secondary	dary		
Financial Sustainability	Policies & Procedures	Employees - Existing	Information Technology	Legal Obligations	Employees - new developments	Regionalization	decerting agricult	Close Tacibacon
Retiree health insurance	Financial policies	Workers compensation & disability policy manual	Computer upgrades	Charter Committee	Establish personnel/ grievance board for non-union employees	Regionalize Water Department	Expand use of technology to improve citizen access to local	Issue request for proposals for
Funding for capital investments	Personnel policies	Monthly department head meetings	Information technology plan: platform, licenses, security,	Bylaw Review Committee	Fmnlovee handbook	Consolidation, regionalization, collaboration: internal and/or	200	W. Townsend Reading Room:
Sustainability committee	BOS policy manual	Insurance manual	Improve internet speed and reliability		Wellness program	446	Critzen participation	Meet goal to reduce energy
Business development committee	Dept. of Revenue budget review	Sexual harassment policy sign- off	Explore fiber connections between buildings		Training for managers		Alternate communication	use by 20% Hart Library and Town Hall
Debt management plan	Monthly reports from departments	Annual performance evaluations for department heads	Implement IT assessment recommendations: operating system, email, security, reliability, hardware/software		Health insurance: active employees & retirees		Information memos: monthly or quarterly	Efficiency: staff education, gasoline consumption policy, electric/hybrid vehicle for Water and Fire denastments.
Asset management: inventory, values, age, maintenance schedule, life expectancy	BOS office procedures: copy invoices, track with Quicken, reconcile with Accountant	Right-to-know information (safety)			Finalize Treasurer/Collector position			
Capital planning; Joint meeting of BOS, CPC, FinCom	Americans with Disabilities Act policy	Training for department heads, employees, boards/committees: Open Meeting, Conflict of Interest, Public Records, bullying, sexual harassment			Treasurer/Collector staffing			
Delinquent tax collections and tax titles	Bi-annual all-boards meetings: Saturday morning	Exercise program through MIIA			Quarterly employee meetings			
Town-wide maintenance plan	Transparency, good conduct, responsible gov't	Driver training			Board/committee handbook			
5-year budget projection		Safety committee			Incorporate new employees & officials into the organization			
Investigate new revenue sources		Employee bulletin board				*		
Explore budget savings with departments & policy makers		Transparency & compliance with laws: Open Meeting, Ethics, personnel policies						
Balanced budgets								
Address audit material weaknesses								



To: Townsend Board of Selectmen From: Townsend Council on Aging

Re: COA Volunteer Coordinator

At a special meeting on Friday, November 14, 2014, the Council on Aging approved by a unanimous vote the appointment of Donna Fenton as the Volunteer Coordinator for the Townsend Senior Center.

Sincerely,

Ed Snapp, COA Chair



TEC

TOWNSEND ENERGY COMMITTEE 272 Main Street

Townsend, Massachusetts, MA 01469

Michael Brown, Ph.D., Susan Dejniak, PMP, Ed Hermann 4.2

November 17, 2014

TO:

Board of Selectmen

FROM:

Energy Committee

SUBJECT:

Committee Appointment

At a meeting of the Energy Committee on November 13, 2014 it was unanimously voted to recommend to the Selectmen the appointment of the following resident to the Energy Committee for the indicated term:

Kathleen Thompson 86 Ash Street (978)597-5013

Term effective from appointment - June 30, 2016.

This vacancy was posted as required by the Town Charter on February 10, 2014.

Date received 10/28/14



VOLUNTEER RESPONSE FORM

Town government needs citizens who are willing to give time in the service of their community. The Talent Bank is a means of compiling names of interested citizens to serve on a voluntary basis on boards and committees. This file is available for use by the public as well as the Moderator and the Selectmen.

Talent Bank files are being updated to include categories consistent with the changing needs of the town.

Indicate your order of preference and return the form below to

Talent Bank c/o Board of Selectmen 272 Main Street Townsend, MA 01469 TOWN OF TOWNSEND Kathleen Thampson Phone (978) 597-5013 email # Wath lear Estley @ Compast net Address: 86 Ash Street, Townsend MA 01469 Occupation: Formerly Senier Financial Analyst Currently unemplyed Amount of time available (per week/per month):___ Background/Experience All areas of belowning including financial reportion reficient in myliple business Sigstem applications it i Bost of Rice- Exel, Ward, Powerpoints, SAP, Perpesoft, Cognos EFER TO THE LIST OF BOARDS AND COMMITTEES ON THE BACK OF THIS FORM AND LIST THOSE YOU ARE INTERESTED IN SERVING ON IN ORDER OF PREFERENCE Energy Committee 2. Finance Committee 3. Con Survation Commission
4. Toust Fund Commission



TEC

TOWNSEND ENERGY COMMITTEE 272 Main Street Townsend, Massachusetts, MA 01469

TOWN OF TOWNSEND

Michael Brown, Ph.D., Susan Dejniak, PMP, Ed Hermann

PUBLIC NOTICE OF VACANCY

February 10, 2014

In accordance with Section 7-10 of the Townsend Charter requiring a ten (10) day posting, the following vacancies are posted:

ENERGY COMMITTEE

1 Member: Term running from Appointment to June 30, 2016 1 Member: Term running from Appointment to June 30, 2015

The Energy Committee operates under the general direction of the Board of Selectmen. Its purpose is to manage the requirements of Townsend's Green Community status under the Massachusetts Green Communities Act; advise on energy procurement and policies for municipal facilities and residential and commercial customers; pursue funding opportunities; and work with consultants, including but not limited to an energy services company (ESCO) under a performance contract.

If interested, please forward a Volunteer Response form to the Office of the Board of Selectmen, 272 Main Street, Townsend, MA 01469.